





















Year In Review	2
From the Executive Director	3
Education	
Emerging Indigenous Artist and Educator	6
Programming	8
Legacy Maker	10
Donors	11
Financials	16
The Year Ahead	19



This year, Confluence continued to center Native educators, knowledge holders, storytellers, and artists in all that we do. We've created intentional spaces—in classrooms and the natural world—that amplify Native voices and foster meaningful connection.

We served more than 2,000 students through programs that brought Native perspectives into schools and learning environments. We elevated creative expression through our Filmmaking Fellows program and supported our 2023-24 Emerging Indigenous Artist. We celebrated Native creativity and resilience through the *Voices of the River* journal and published *My Name Is LaMoosh* by Linda Meanus, a finalist for the Oregon Book Award.

All of this work happened in relationship with the river sites that anchor our programs. These landscapes inspire reflection and help ground our community in a shared sense of place. With the leadership of our new executive director Leah Altman, our first Native ED, we are stepping into the next chapter of our work with renewed purpose.

NEW LEADERSHIP

In September 2024, Confluence welcomed Leah Altman as our new Executive Director. Leah, who is Oglala Lakota, brings more than 12 years of experience in nonprofit leadership, specializing in fundraising strategy, donor engagement, and grant management.

Before joining Confluence, Leah served as Philanthropy Director at the Intertribal Agriculture Council, where she led the organization's development efforts. Her previous work includes roles with the Native Arts & Cultures Foundation, the Native American Youth and Family Center, Ecotrust, and Friends of the Children.

Leah is also a published writer whose work has appeared in *Indian Country Today*, *Underscore*, *Portland Monthly*, *Oregon Humanities*, and more. She lives in Vancouver, Washington, and is an alumna of the Institute of American Indian Arts. Her first book, *Cekpa: A Memoir*, will be published in November 2025.



FROM THE EXECUTIVE DIRECTOR

When I first started at Confluence, the thing that stood out to me the most was that Confluence is a keeper of stories, as well as serving as a megaphone to uplift the voices of Native people. With its publications, workshops, teaching materials, videos, podcasts, and archive of over 20 years of creative content, Confluence serves as a cache for Pacific Northwest river cultures. As a Native writer and beadworker, the mission of Confluence resonated with me.

I was also drawn to Confluence because of the people who are involved in the organization. I have grown up inspired by Elders and storytellers Ed Edmo, Linda Meanus, and Elizabeth Woody, reading their books and watching as they progressed in their careers. I had written articles on Linda and Patsy Whitefoot. I had put on events working with Confluence staff members when I worked at organizations like NAYA Family Center and Native Arts & Cultures Foundation. The more I learned about Confluence, the more I realized how my career trajectory aligned to bring me to this exact moment in which my passions aligned with Confluence's need for a Native leader.

The organization currently occupies a liminal space, one in which we are transitioning from one approach and paradigm to the next... one in which the waters we are navigating are murky, brackish. While there is discomfort in that space due to a lack of structure, discord, and not knowing what to expect, it is also a space in which creativity harvests. Brackish water is where life-giving nutrients are found. It is where young salmon go to rest and gather their strength to continue on their journey to the ocean. It serves as a cache of resources needed to survive.

While each Indigenous culture approaches storytelling in different ways, one thing remains the same. Stories equal survivance. Protecting our stories is what helps us to continue our cultures in future generations. The ways in which we share stories may vary, but they are all essential to continuing our ways of life.

Regardless of where we end up in navigating these murky waters, Confluence will always remain committed to protecting our stories and serving as a megaphone for Native people.

Wopila ("Thank you"),

Leah Altman
Executive Director

3 #staybrackish

This year, we led: 750 students in rural Oregon 462 students in rural Washington 35 student field trips to culturally significant Confluence sites





Confluence's education programs reached more students, educators, and communities in-person than ever before last year. Through Confluence in the Classroom and Confluence Outdoors, we connected with more than 2,000 students across Oregon and Washington. These programs bring Native educators and artists into learning spaces—both in schools and in nature—to share Indigenous Knowledge Systems. Here, we build meaningful relationships with the land and deepen understanding of Native histories, cultures, and contemporary issues.

CAMP CONFLUENCE

In 2024, Camp Confluence offered both spring break and summer sessions to youth in grades 4–8. These camps provide immersive, interdisciplinary learning guided by Native educators and community leaders from Tribes across the region. More than 60 campers participated in summer programming that included field trips, plant walks, hands-on art and culture, workshops, and storytelling. Thank you to our Native educators who made this work possible: Sam Robinson, Tanna Engdahl, Chris Bailey, Christine and Clifton Bruno, Stephanie Ironheart, James Ironheart, Destany Reeves-Robinson, Emma Johnson, Renee Roman Nose, Patty Kinswa-Gaiser, and Ed Edmo.

EMERGING INDIGENOUS EDUCATOR

This year, we also hosted a Confluence Emerging Indigenous Artist/Educator. Kitana Connelly has been in the classroom connecting students with art, Native history and culture, and the land we all live on. Connelly has visited multiple schools across Oregon and Washington during this year and will continue through 2025 as she transitions to the position of Arts & Education Facilitator at Confluence. Check out a feature on her work on page 6.



PROFESSIONAL DEVELOPMENT

In 2024, Confluence supported over 250 K–12 educators across Oregon and Washington through professional development programs that center Indigenous pedagogy, history, and cultural knowledge. Our virtual workshops offer educators the opportunity to engage directly with Native facilitators and explore resources from the Confluence Digital Library, our publications, and field-based programs.

"The most amazing thing was that these beautiful things that we created were actually being used for very practical purposes and I feel that that's a powerful message, that even practical things can be beautiful and aren't just objects that sit and collect dust, but can actually be used and shared with the community."

- Educator Katherine Phillips during our first Confluence Learning Community Conference in 2024



A key milestone this year was the launch of our first Confluence Learning Community Conference, which brought together 25 educators for a day of shared learning. Through storytelling, peer collaboration, and land-based curriculum, participants deepened their understanding of Native lifeways and built tools to bring Indigenous voices into their classrooms.



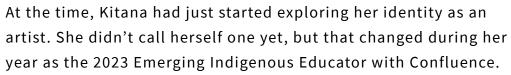


EMERGING INDIGENOUS ARTIST AND EDUCATOR

KITANA CONNELLY

When Kitana began painting in 2020, she wasn't thinking about technique, style, or even the finished product. She was working through her emotions on the canvas.

"I was just using art as a way to get through emotions. I would take a canvas, and I would literally just put my emotions on it, abstractly."



"It really felt mostly like opportunity and freedom," said Kitana, a Grand Ronde member of Klickitat, Molalla, and Umpqua descent. "Those are important things for an artist—to just be given that space. And definitely less stress. When I think of Confluence and the position I held, my first thoughts are: space for exploration, and exploration is one of my favorite things to do."

That freedom allowed Kitana to deepen her practice and create something entirely new: a healing-centered art workbook that blends abstract painting, visualization, journaling, and reflection.

"I had never done a book before," said Kitana. "So I had no idea what I was doing, but luckily I got a year to figure it out."

The idea came after hosting a series of community art workshops focused on processing emotions through painting. Kitana took feedback and observations from those workshops to inform the creation of her book. While the sessions were meaningful, she noticed participants often struggled to be vulnerable in a group setting.



Confluence has been honored to spend the last two years in support of artist Kitana Connelly of Twahna Creations as she has grown and transformed in her role.

The program mentors an emerging artist through fiscal support and programming guidance to create a culminating project and further their craft. It has been generously funded by The Roundhouse Foundation for two years.





"I did a couple workshops and I was getting feedback from the community, but I did notice that of course it is harder for some than others to be vulnerable with themselves, sometimes surrounded by strangers," said Kitana. "I wanted to offer something to the community that they could take home and do on their own or do with their small group of friends. It was something more private but still initiating art as healing and connection and culture as healing."

The book, like her workshops, blends artistic exploration with Indigenous values—something Kitana said was encouraged and supported throughout her time with Confluence.

"They really give space for the artist to work how the artist wants to work—not try to mold the artist into something they think they should be," she said. "And that actually took me a while to get used to."

She also found community among other Indigenous educators and creatives, something she said she hadn't had in earlier stages of her career. Now, in her new role coordinating Indigenous educators for Confluence, she's working to ensure others have the same access.

"Almost anything I've done this past year would have taken so much longer—or maybe not happened at all," she says. "I probably never would have made a book in the first place."

That kind of growth is exactly what Confluence hopes to foster. Kitana is now working with Confluence in a further capacity in our education department, managing camps and connecting with Indigenous educators and artists to share their stories with youth.

By investing in Indigenous educators and artists, we create a ripple effect: supporting creative work rooted in identity and culture, while also strengthening local networks of community and connection.

For Connelly, that investment meant more than a title or paycheck. "It gave me opportunity and freedom," she says. "And those are important things for an artist—to be given that."

PROGRAMMING

A major milestone this year was the launch of the Voices of the River digital exhibit. Featuring personal narratives that highlight the river's cultural and ecological significance, the exhibit is now on display at multiple institutions, including the Museum at Warm Springs, Tamástslikt Cultural Institute, Yakama Nation Museum, Hood River History Museum, and Vancouver Water Resources Center.

At the Pacific Northwest History
Conference, Confluence staff led
panels and workshops exploring
Indigenous literature and
storytelling in education and
shared Voices of the River journals
with every attendee.

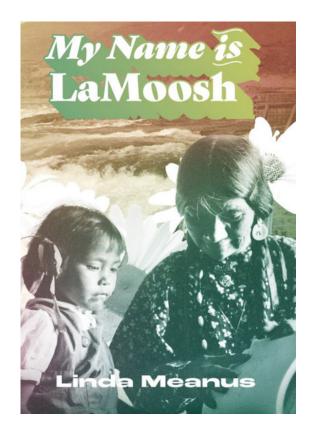
FILMMAKER FELLOWS

We also continued our support for Indigenous filmmakers through the second annual Confluence Filmmaker Fellows program, presented with Oregon Film.

This year, three filmmakers received direct grants (one at \$5,000 and two at \$2,500), while two emerging artists received full camera kits valued at \$800 each. The Warm Springs Community Action Team also received a camera kit to support their youth filmmaking projects.







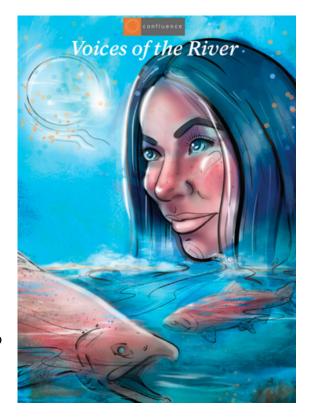
MY NAME IS LAMOOSH: OREGON BOOK AWARD

In April, Confluence joined Linda Meanus at the Oregon Book Awards to celebrate My Name is LaMoosh (copublished by Confluence and OSU Press). Literary Arts' Oregon Book Awards program honors the state's finest accomplishments by Oregon writers who work in genres of poetry, fiction, graphic literature, drama, literary nonfiction, and literature for young readers. Its nomination as a finalist for the Eloise Jarvis McGraw Award for Children's Literature highlights its contribution to the literary community of Oregon. This recognition is a culmination of not just the three-year journey it took to publish the book, but also Linda's multi-decade career in education. In September 2025, we will honor Linda at our annual Legacy Maker gathering alongside Lillian Pitt and Elizabeth Woody.

VOICES OF THE RIVER VOL. 3

On November 7, 2024, Confluence, PRAx, and the Center for the Humanities celebrated the launch of Volume 3 of Voices of the River, an annual journal highlighting Indigenous perspectives of the Columbia River watershed. Volume 3 speaks to the theme of "Side Channels and Healing." Because of this theme, we held the release along a tributary of the Columbia River for the first time in Corvallis. A panel of journal contributors—Indigenous artists, poets, researchers, and organizational leadersspoke at the event about their creative process and their personal relationships to water, identity, and teaching. Over the last few years, the journal has established itself as a venue for Indigenous voices to highlight ideas about place, continuity, resurgence of salmon and the river, and our river ancestors.





LEGACY MAKER 2024

The Legacy Maker Gathering is more than a celebration—it's a reaffirmation of our shared commitment to storytelling, education, and Native-led cultural preservation. On September 14, 2024, our Confluence community came together to honor the life and legacy of Shoshone-Bannock poet Ed Edmo. The informal evening featured traditional First Food appetizers, heartfelt testimonials about Confluence's impact, and powerful words from Ed himself.

Ed's legacy spans decades—from his childhood at Celilo Falls to his role today as an Elder and educator. As a founding force behind Confluence's programming, Ed has guided hundreds of students each year through Confluence in the Classroom and Outdoors, teaching about Indigenous cultures and the power of keeping our words.

"Storytelling is essential for the proper growth and development of well-rounded human beings who can laugh at life's problems, laugh at themselves, and learn how to overcome problems that come with living."

- Notes on Storytelling, Ed Edmo





Looking ahead, the 2025 Legacy Maker Gathering will honor three extraordinary women who have shaped the cultural and educational landscape of the Pacific Northwest: Lillian Pitt, Native artist and cultural bridge-builder; Linda Meanus, educator, author, and community leader; Elizabeth Woody, former Oregon Poet Laureate and lifelong advocate. Join us in celebrating their contributions on

September 20.

10

DONOR HIGHLIGHT

"It's the opportunity to stand beside the people who are working hard to have the Native American story not be a historical artifact, rather to be a current, relevant, and thriving part of the community."

- Paul Speer



PAUL & DEBORAH SPEER

Paul and Deborah Speer have supported Confluence for over ten years, drawn to the organization's unique focus on education, storytelling, and cultural resilience. As Paul puts it, "Confluence, I think, represents an organization that's not out trying to preserve history as if it was a museum. It's primarily an education organization, and education happens in a lot of different ways."

What continues to resonate for the Speers is Confluence's commitment to uplifting Native voices in ways that are culturally responsive and community-driven. "There are generations that have gotten disconnected from who they are," Paul says. "There are youth growing up in an environment that has done everything possible in the last couple hundred years to annihilate them and make them go away. This work serves to help them realize that they have a place in the world, that they are proud individuals, that they have agency and self determination, that they have made important contributions and continue to, and that they're not going away."

The Speers were first involved with Confluence in its early stages as we began documenting and preserving the stories of Elders through film and audio interviews. "The first stories that came out were so, so compelling," Paul recalls. "These are voices of people who are not going to be around forever. This is time-urgent."

That sense of urgency is paired with a view towards the future. "The long arc is real," Paul says. "And sometimes it doesn't take a very linear path. My hope is that 20, 30, 40, 50, 100 years from now, there are members of the Native community saying, 'My grandparents had the opportunity to learn about our culture in their classrooms from the work of Confluence, and as a result of that, my kids are prospering."

Paul and Deborah's support is grounded in a broader commitment to equity and education across many groups in the communities they are part of, but Confluence's role stands out. "If you're going to focus on assistance in this area for the Native community, it's going to be Confluence. We feel very strongly about the mission."

DONOR HIGHLIGHT

Inatai Foundation

The Inatai Foundation is a Washington-based nonprofit dedicated to transforming systems of power and advancing racial equity by supporting community-led solutions. Their work centers those most impacted by injustice, with a focus on long-term movement building and organizational sustainability. Inatai has supported Confluence through their President's Fund award, helping to fund our staff retreat and Native-led strategic planning process. This critical investment also supported general operations and capacity expansion, allowing us to grow in ways that align with our mission and values.



Meyer Memorial Trust



Meyer Memorial Trust is an Oregon-based foundation committed to accelerating racial, social, and economic justice across the state. For over a decade, Meyer has been a trusted partner to Confluence, supporting a wide range of programs—from professional development and learning communities to culturally grounded art education. Meyer has provided key funding for our strategic planning launch and board leadership development, helping to lay the groundwork for Confluence's next chapter.

In 2025, both Inatai and Meyer, among many other amazing partners and community, have continued to step up, supporting our continued efforts to transform as a fully Native-led and Native-serving organization. Their investment in leadership development, strategic planning, and organizational growth reflects a deep belief in the transformative power of Native-led work.

We are profoundly grateful for their partnerships, and the many organizations that support us. Their support not only sustains Confluence—it uplifts our vision for a future grounded in Native self-determinance, community care, and cultural resilience. We invite others to stand with us and invest in this work, ensuring Native voices continue to lead the way.

12



2024 Donors

Organizations and Businesses

Metro

Inatai Foundation

Washington State Recreation and Conservation Office

East Multnomah Soil & Water Conservation District

Gray Family Foundation

National Park Foundation

D27 Foundation

Roundhouse Foundation

Washington State Arts Commission

Trail Blazers Foundation

Kinsman Foundation

Paul G. Allen Family Foundation

Realvest Foundation

Waldon M. Groves Fund

Wisdom of the Elders

Oregon Film

Lewis and Clark Trail Alliance

PGE Foundation

The Honorable Frank L. and Arlene G. Price Foundation

Lower Columbia Estuary Partnership

Spirit Mountain Community Fund

Ford Family Foundation

Autzen Foundation

Native American Youth and Family Center

Portland Art Musuem

Waste Connections of Washington

Lamb-Baldwin Foundation

Riverview Community Bank

Oregon Community Foundation

Oregon Historical Society

Ecotrust

Inter-Fluve

PayPal Giving Fund

Oregon State University

Unitarian Universalist Community Church of Washington County

Community Foundation of Southwest Washington

Portland Women's Forum

Fred Meyer Membership Giving

Broughton and Mary Bishop Foundation

Peter and Susan Bishop Fund of OCF

John and Betty Gray Geography Fund of OCF

Jordan Schnitzer & Thomas Lauderdale Confluence Art Endowment

Fund of OCF

2024 Donors Individual Donors

Over \$1,000

Paul & Deborah Speer Luanne Lundberg Gayle Rothrock Priscilla Bernard Wieden: In loving memory of Dan Wieden Betsy & Tom Henning Mary Bishop Truman Collins and Nancy Ives Deborah Fischer Cherida Collins Smith Cristy Kessel Ann Ongerth Mark & Carolyn Holtzen Carl and Nancy Wamser Jay Morgensen Paul Jacobsen Gun Denhart

Michael & Cindy Kirshner

Barbara Kommer & Kurt

Over \$500

Bea Zizlavsky

Koenig

Meg Becker
Rachon Hanson
Colin Fogarty &
Stephanie Wiant
Ann Dudley
Rachael Fuller
Joseph Ichter
Jenny Rieke
Martha Sharman & J.
Warren Reid, Jr.

Over \$250

Sue Gemmell
Gair Crutcher
Jo Reese & John Fagan
April Marter
April Door-Jorgenson
K Joyce Crumrine
Charles Eaton
Ellen Hall-Chave
Kala Wellman
John Russell
Susan and Rob
Ahlschwede
Louise Cabeen

Over \$250

Sarah-Lu Baker Ann Esteve Geneva Griswold Ann Roseberry Jennifer Wyld Ashleigh Norment Joell Bradshaw Barbara Stucki Jennifer Basham Mary King Andrea Binder & Josh Hinerfeld Glennis & Barry Lundberg Richard Marantz Ann Reiner George Stevenson Elisabeth Walton Potter

Over \$100

Kathleen Fisher Cheryl Claar Jenni Grey Linda Hargreaves Zora Hess Caryl Parrish Betsy Powell Peg Willis Robert S Hopkins Ranesto Angeles & Ellen Phillips-Angeles Joylyn Ankeney Paul Butler **Tammy Davies** Cherie Fricke Laura Kimball Ivy Kruse Kim Larsen Donald Mickey & Stephanie Feeney Tami O'Kinsella Bekah Sabzalian Myla & Briggy Thomas Monica Trumbly Barbara Wagner **Christopher Woods** Mary Keffer Michelle Cordell Karissa Lowe

Molly Siebert Judy Teufel Jayne Cronlund Peter Mitchel Patricia Johnson Susan Hart Eloise Carson Becky Chinn Richard & Patricia Goodell Kristan Knapp John MacKean Martin & Carolyn Winch Catherine Trzybinski Mary Baumgardner Dan Prince Peter Hatcher Stephen & Micky Shields Diane Barton Susan Hoffman Lani Roberts Chris Arthur Elizabeth Brooks Sue Jones Pamela Sanseri Julie Stuhr Susanna Summers Jennifer Devlin Eliza Canty-Jones Naomi Crummett Leslie Hall Kim Harless Dana Hendricks Candice Jimenez Dr. Craig W. Shinn and Kathleen A. Shinn Meghan Johnson Ann Anderson Maya Close Laura Cray Michelle DeShazer Catrina Gregory Jami Hart Natalia Kay-O'Brien Sandor Lau Dan Little Gerald Magee

Davinne McKeown-Ellis

Curt Mohler

Lisa Morrison & Bud Erland Elaine Placido Andrew Poultridge Jack & Pam Shorr Jill Spencer & Arthur Dye Wendy Thompson Gail Wiemann Carmen Wong Linda Wood April Zoll Close Anthony and Marti Belluschi Anne Berblinger Sandy & Michael Bisset Maureen Brinck-Lund Elizabeth Brooke Deborah Bucklev Kathie DeWitt Karen Ellmers Lenore Fleck Carolyn Grinstein Karen Hall Lee C. Higbie Patricia Hoover Glenda Hyde Thomas Kelly and Barbara Woodford Chari Kennedy Jeanette Kloos Randy & Sherry Knop Rena Langille Liz Lawrence Carter McKenzie Ann Morgan Nicholas & Dolores Orfanakis Carole Quick Matt Reynolds Judy Walker Ellen Wardell Marsha Williams Stephanie Wood and Robert Haskett Pat & James Yilk Millicent Zimdars

2024 Donors Individual Donors

Under \$100

Valerie Pufahl Vicki Nakashima Donna Sinclair Roman Vasquez Angela and Michael Vahsholtz-Anderson

Eli Ross Sara Gutierrez

Betsy & Alan Claassen

Erinne Goodell Margaret Adams Joan Hoffman

Kimm Fox-Middleton

David Jack
Hillary Lauren
Katy Barber
Adam Becenti
Ben Jacobsen
Gilly Lyons
Wendy Wright

Jennifer Dulabon Melissa Gonzalez Amanda Hawk

Ashley Henry Mary Logalbo Erika Rench Laurie Rice

William Weiler John Turner

Kori Allen Frank Baldwin Rebecca Cavender

Maria Cunningham Wendy Dittrich Beth Hartwell

Ann Hursey Craig Johnson

Scott and Elain Klag Katie Lewis

Cindy Luxhoj Suzanne Riess Andrew Scrimgeour Taylor Thompson

Deborah Wolf Jean Wynn

Lily Abood

Matthew Brouns, M.D. &

Marian Brouns Scott F. & Glenda M.

Burns

Cecile Carpenter

Brian Carr

Matthew-Shane Conduit

Harris Eisenstadt Lorrayne Ellis

Randall & Mary Anne

Ericson

Carl and Christine

Farrington Edward Kaye

Murray & Michelina Leaf

Sandy Lucas

Eldon & Catherine Potter

Sam Robinson Oliver Ryder James Sherburne Lillian Randy & Robert

Slovic

Emily Steelquist Cornelia & Bill Stevens

Henry Stevens, III &
Mardella Stevens
Sharon Streeter
Andrew Traisman
Marsha Washburn
Holly & Ken Williams

Mary-Catherine McElroy Lily Hart Enid Axtell

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Natasha Stockem Ashley Schofield Yasmin Ahmed Jeremy Wood Britt Rynearson Georgia Kirkpatrick

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Epiphany Couch Lauren Davis Rebecca Fritz Edith Fuller Diego Gioseffi

Sara Bram

Laraine Gordon Greg Griffin Marna Hauk Kellia Holzworth Jessica Hurley Annea Lockwood

Rina Miyamoto-Sundahl

David Piercy Tabitha Richards Sarah Segal Caden Sjogren Gabriel Tiller Anita Keahilani Yap

Rodney Mason

Corinne Thomas-Kersting Timothy Hecox Katharine Phelps Juniper Post Brad Richardson Olivia Spagnuolo



At Confluence, our work is grounded in relationships—between Ancestors, Community, Tribal Peoples, land, water, and story. In the beginning of 2025, we co-created values through deep reflection with our board, staff, and Advisory Community. As we reflect on 2024, we are committed to assessing and aligning our spending with our values.

These values are not simply aspirational—they are living commitments that shaped how we moved, responded, and resourced our work. This values-driven financial summary reflects how we invested in the heart of our mission: connecting people to the history, living cultures, and ecology of the Columbia River system through Indigenous voices.

As we look ahead into 2025, these values are helping us grow forward. They are guiding our launch of a Community Participatory Strategic Planning process, anchoring our path in cultural responsibility, listening, and relational accountability. This work would not be possible without the trust and guidance of our partners.

We are honored to walk alongside the following Tribal Nations:

- Chinook Indian Nation
- Confederated Tribes and Bands of the Yakama Nation
- Confederated Tribes of Siletz Indians
- Confederated Tribes of the Grand Ronde Community of Oregon
- Confederated Tribes of the Umatilla Indian Reservation
- Confederated Tribes of Warm Springs
- Cowlitz Indian Tribe
- Nez Perce Tribe

Together, we are charting a path grounded in values, place, and generations to come.



VALUES-DRIVEN BUDGET

Relational Accountability

Rooting our work in respect, trust, care, and integrity

Expenses Aligned:

- Salaries & benefits
- Insurance & Workers' Comp.
- Board and staff meeting support
- Office and administrative care

Heart-Centered Truth-Telling

Leading with love, courage, and authenticity Expenses Aligned:

- Education Program delivery
- Marketing and storytelling
- Public programming and events

Connection to Place and People

Nurturing ties to people, land, water, and culture Expenses Aligned:

- Travel for community connection and site visits
- IT infrastructure to support hybrid connection
- Programming and care at the Vancouver Land Bridge

Reindigenizing Futures

Weaving ancestral knowledge into today's world

Expenses Aligned:

- Professional services for education and archiving
- Infrastructure for digital storytelling and education (website)

Survivance & Healing

Honoring Indigenous strength and committing to healing

Expenses Aligned:

- Trainings and wellness support
- Community-centered facilitation: included in professional services and travel

Creative Sovereignty

Embracing storytelling and creative expression Expenses Aligned:

- Retail operations and creative revenue
- Program income reinvested into community

Curiosity & Collaboration

Staying open, brave, and community-centered Expenses Aligned:

- Fundraising and donor engagement
- · Events and sponsorships



Relational Accountability — 43.1%

Reindigenizing Futures — 23.3%

Heart-Centered Truth-Telling — 20.1%

Curiosity & Collaboration — 8.5%

Connection to Place and People — 3.4%

Creative Sovereignty — 1.2%

Survivance & Healing — 0.4%





FINANCIALS CONTINUED Education Programs — 37.9% Operations & Administration — 20.7% Community Engagement -17.1%Digital Archives & Media — 17.1% Fundraising & Development — 7.9% Leadership & Governance — 5.7% **REVENUE** Grants and Foundations — 68.4% Business and Individual Contributions — 20.2% Interest Income — 4.5% Fee for Service — 3.6% Event Sponsorships — 2.1% Program Income — 0.8% Retail Sales — 0.5%



STRATEGIC PLANNING

The Year Ahead at Confluence

In 2025, Confluence is launching a strategic planning process under the guidance of Native leadership for the first time in the organization's history. With nearly all goals from our 2021–2025 Strategic Blueprint completed, we are now turning our attention to the future—with a renewed focus on centering Native voices, needs, and priorities.

This next phase will be shaped through a community participatory approach, prioritizing input from our Tribal partners throughout the Columbia River system. Throughout the summer, Confluence will host a series of community listening sessions in Tribal and rural communities across Oregon and Washington. These sessions are designed to gather direct feedback and insight on how Confluence can best support and amplify Native voices in the years to come. This inclusive process will be supported by strategic planning, board development, and executive leadership consultants who will help gather and synthesize information from community dialogue, surveys, and staff and board input. The result will be a new 3-5-year plan that guides Confluence's work through 2030 and strengthens our commitment to being a fully Native-led and Native-serving organization.

As we grow into this next chapter, Confluence is seeking support for our planning and capacity-building efforts. With your partnership, we aim to build an organization that reflects and responds to the needs of the Indigenous communities we serve—rooted in listening, grounded in relationships, and guided by Native leadership.

